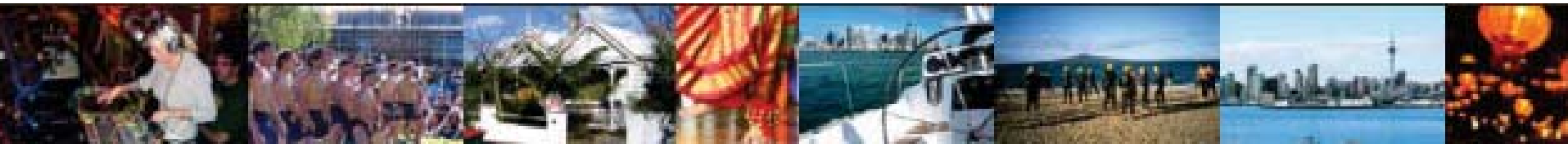




ONE AUCKLAND

# Submission to the Royal Commission on Auckland Governance

New Zealand Council for Infrastructure Development  
July 2008



# nzcid members

Best Practice in Infrastructure Development



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# Submission developed from extensive consultation with representatives from...



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- NZCID members
- Committee for Auckland
- Heart of the City
- Property Council
- NZ Council for Sustainable Business Development
- Arts Regional Trust
- Health Board members
- NZ Institute
- University Leadership Trust
- Te Puni Kokiri
- Ngati Whatua
- Leadership NZ
- Chamber of Commerce
- Chair Mayoral Forum
- Councillors
- Council Executive Staff
- SPARC
- Auckland Regional Physical Activity & Sports Strategy
- North Harbour Stadium
- Creative New Zealand
- Auckland Philharmonia
- ASB Community Trust
- Auckland Theatre Company
- Auckland Festival
- MOTAT
- Environmental Defence Society
- Universities
- Union Organisations
- NBR NZ Opera
- Government Ministers
- National Spokespeople
- Community Board members
- Salvation Army
- “No More Rates”
- Volunteering Auckland
- Surf Life Saving
- EMA [FIX AUCKLAND.COM](https://www.fixauckland.com)

- **Roughly two thirds of those consulted supported the One Auckland concept as set out**
- **The remaining one third were either totally opposed or uncertain**
- **95% of the 2000 respondents to the FixAuckland initiative were supportive**
- **Significant changes were made to the proposal based on feedback given**

# Our Goal

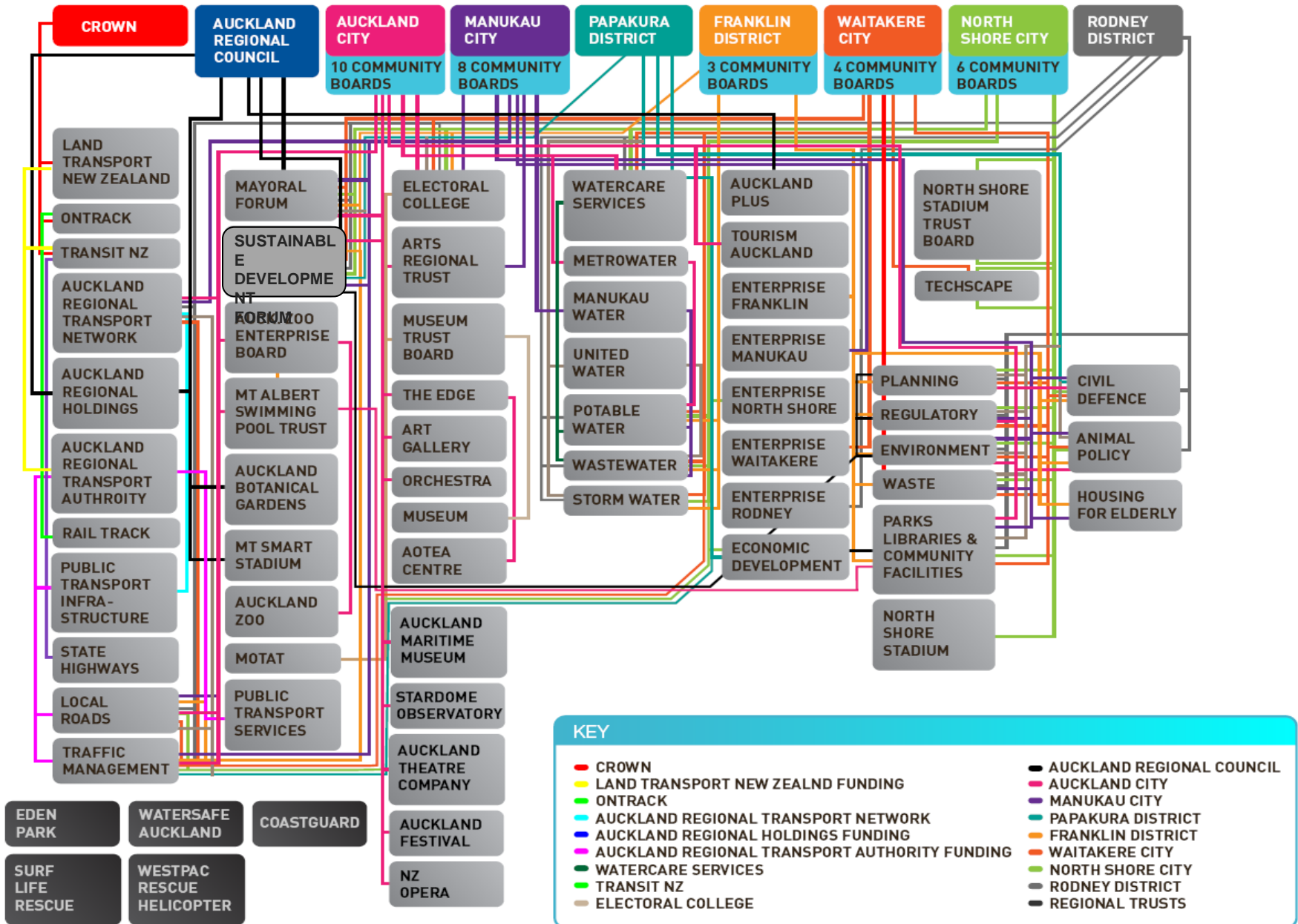


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- Auckland... a world class city region...
  - a city that competes successfully on the global stage;
  - a prosperous city that offers unparalleled quality of life within the Asia Pacific region
  - a city with a vibrant culture, pure environment and strong social cohesion
  - a city that truly deserves the title “world class”

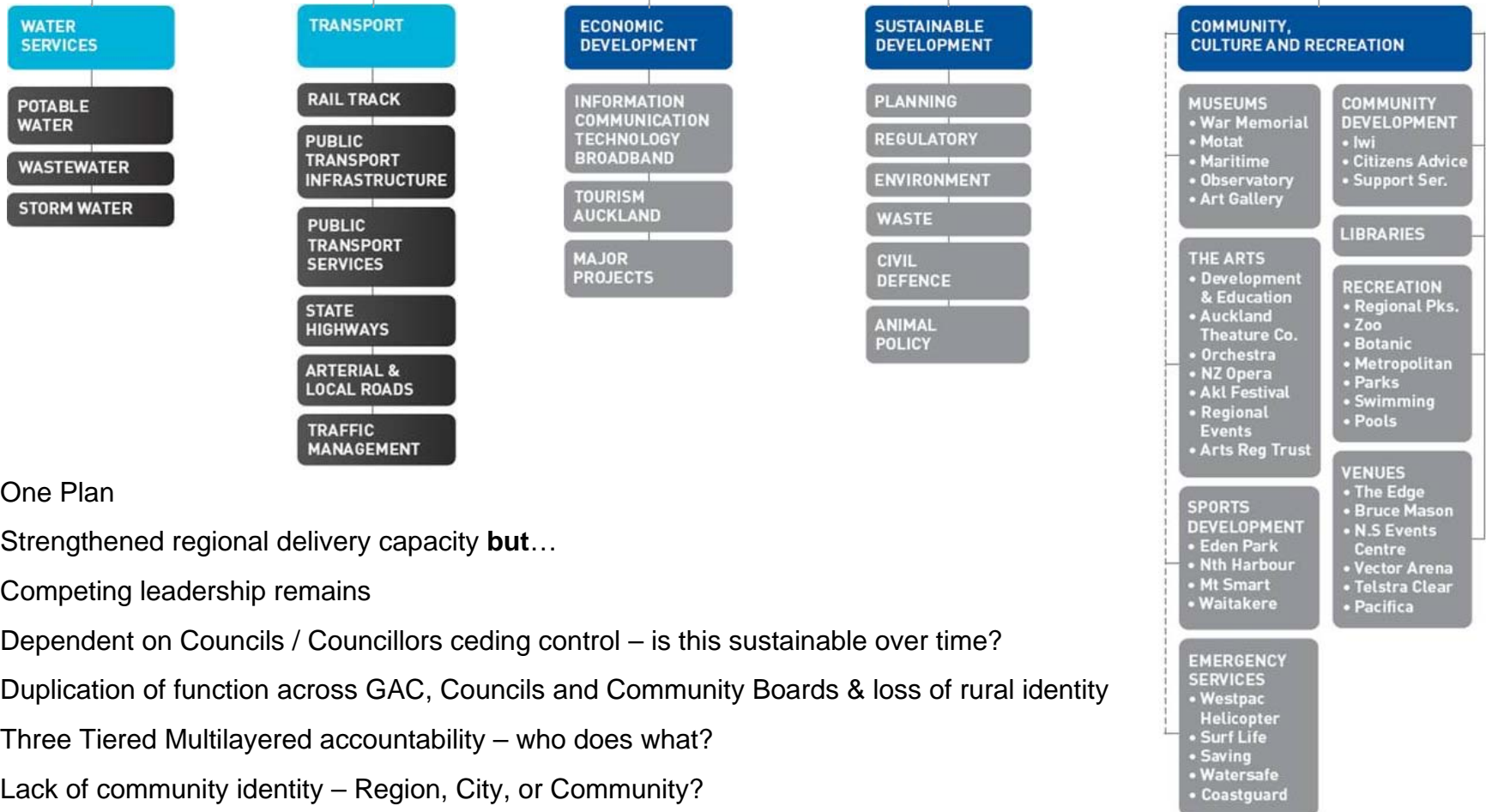
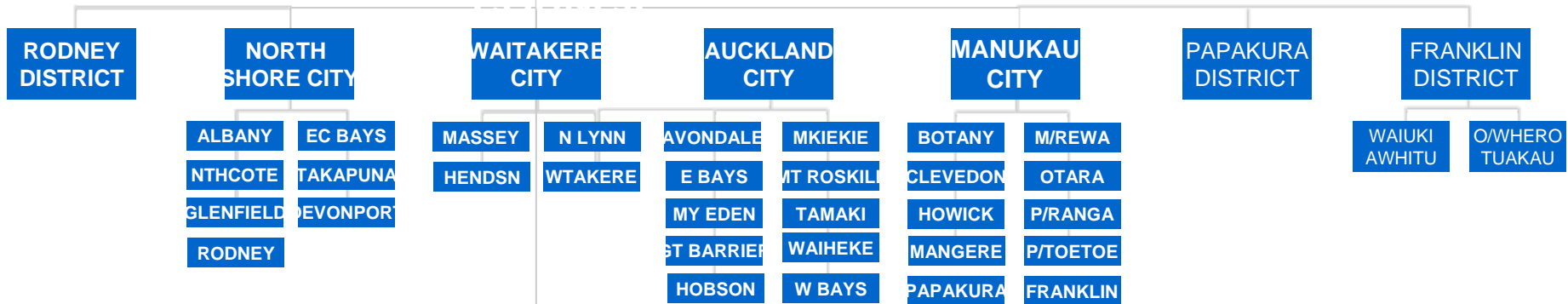


# The case for change



# GREATER AUCKLAND

## Four / Three City Model

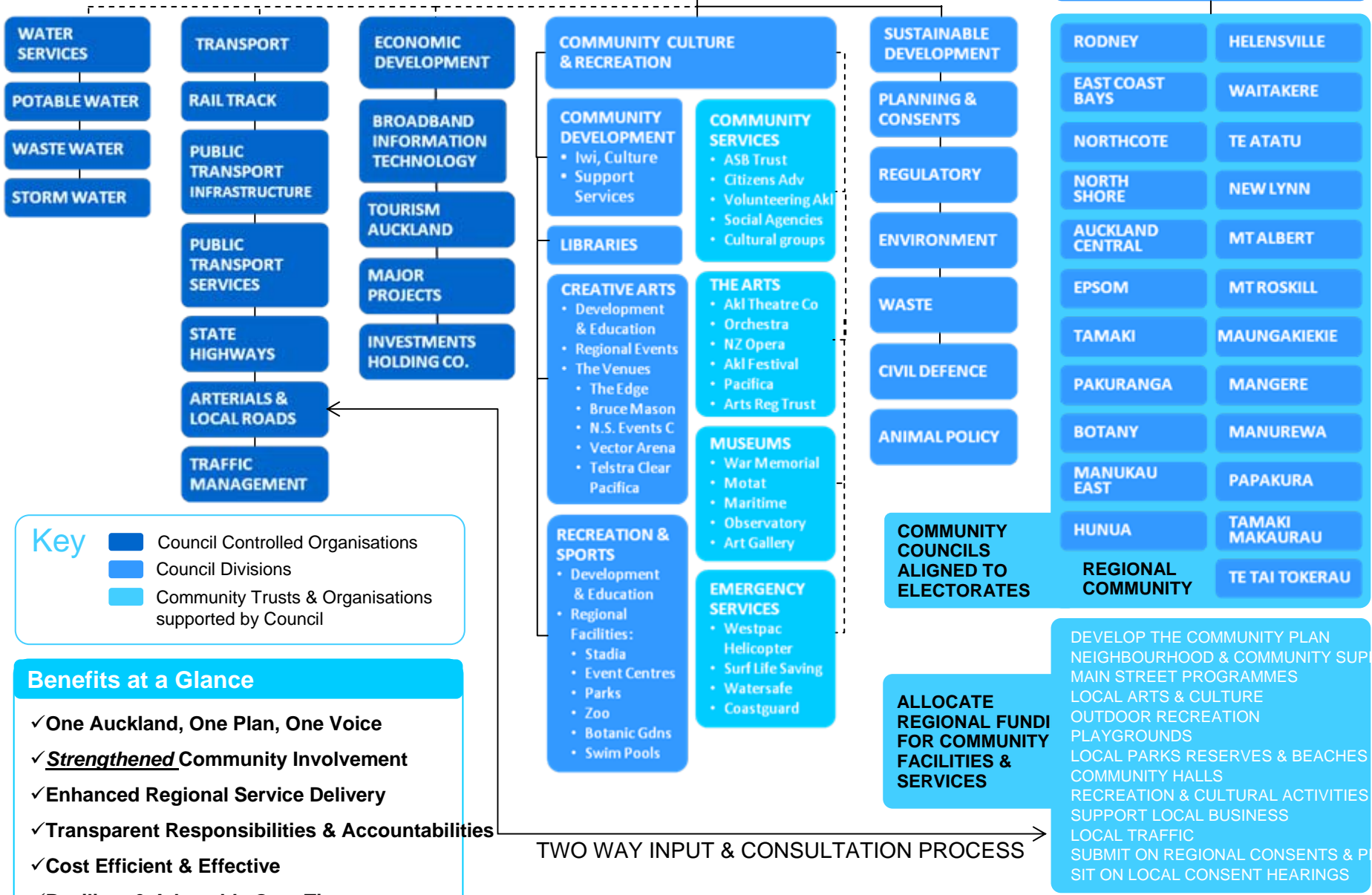


- ✓ One Plan
- ✓ Strengthened regional delivery capacity **but...**
- ✗ Competing leadership remains
- ✗ Dependent on Councils / Councillors ceding control – is this sustainable over time?
- ✗ Duplication of function across GAC, Councils and Community Boards & loss of rural identity
- ✗ Three Tiered Multilayered accountability – who does what?
- ✗ Lack of community identity – Region, City, or Community?



# ONE AUCKLAND COUNCIL

## COMMUNITY COUNCILS (23 INCL 2 MAORI COUNCILS)



**Key**

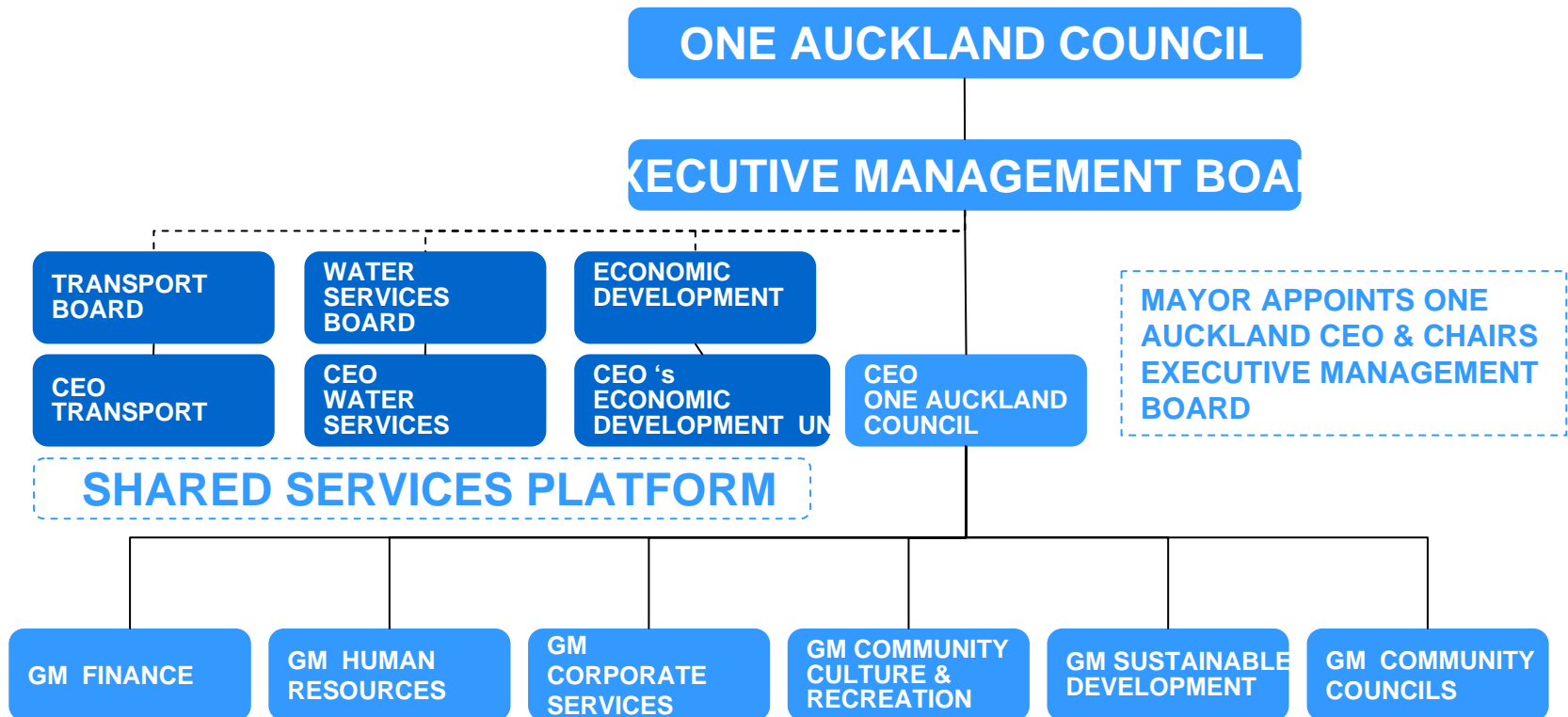
- Council Controlled Organisations
- Council Divisions
- Community Trusts & Organisations supported by Council

**Benefits at a Glance**

- ✓ One Auckland, One Plan, One Voice
- ✓ **Strengthened** Community Involvement
- ✓ Enhanced Regional Service Delivery
- ✓ Transparent Responsibilities & Accountabilities
- ✓ Cost Efficient & Effective
- ✓ Resilient & Adaptable Over Time



# Indicative City Management Structure



A shared services platform would enable common IT, Finance, Human Resources, and Corporate Services

## Mayor elected at large

- The regional leader for Auckland responsible for championing the aspirations of the people of the region
- Chairs Council meetings
- Casting vote on Council
- Appoints CEO
- Appoints board members of council controlled organisations
- Appoints deputy mayor(s)
- Appoints council committee chairs
- Chairs Executive Management Team
- Point of contact for Prime Minister & Cabinet
- Presides over informal and ceremonial occasions

- **Auckland Regional Government Act 2009**
  - Vests all assets into the One Auckland Council
  - Establishes the Community Council and operational structures
  - Establishes the appointment of a transition board chaired by a commissioner
  - Establishes the existing Councils as Advisory Councils – until elections in 2010
  - Transfers all employment to the new council
  
- **Transition Board**
  - Independent commissioner as Executive Chair (contract role)
    - Existing CEOs report to Executive Chair (to form the executive management team)
  - Board oversees Councils operations until 2010 elections
  - Receives advice from existing Advisory Councils during the transition phase
  - Hands over to new Council immediately following the appointment of the new CEO and Boards of Council Controlled Organisations

# Delivering outcomes



ONE AUCKLAND

- ✓ Vibrant Arts, Sports and Culture
- ✓ Strong social cohesion
- ✓ Pure environment
- ✓ Great transport system
- ✓ Pristine water
- ✓ Streamlined regulation, less red tape
- ✓ Reduced costs, improved efficiency, better value
- ✓ **Enhanced social, cultural, environmental and economic prosperity**

